#### EEO PUBLIC FILE REPORT

This report covers full-time recruitment data for the period November 21, 2022 to November 20, 2023.

- 1) Employment Unit: CBS BROADCASTING INC.
- 2) Unit Members (Stations and Communities of License): WCCO-TV Minneapolis, MN/KCCW-TV/Walker, MN

#### 3) EEO Contact for unit Member:

Mailing Address:	Telephone Number: 612-339-4444	
90 S. 11th Street	Contact Person: Kristine Volkman	
Minneapolis, MN 55403	Email Address: kvolkman@wcco.cbs.com	

#### 4) List all Full-Time Job Vacancies (identified by Job Title) Filled by Each Station in the Employment Unit.

Job Title	Job Recruitment Source Notified of Job Vacancy	Recruitment Source of Hiree
Photojournalist/Editor	1-28	Employee referral
Account Executive	1-28	Indeed
IT Support	1-28	LinkedIn
Producer	1-28	Paramount Recruiter
Producer	1-28	Employee Referral
Producer	1-28	School/Campus Visit
Reporter	1-28	Indeed
Producer	1-28	Paramount career site
Meteorologist	1-28	Employee referral
Maintenance Technician	1-28	Indeed
Reporter/MMJ	1-28	Employee Referral
VP News	1-28	Other Social Media (Undisclosed)

#### MASTER RECRUITMENT SOURCE LIST UTILIZED DURING REPORTING PERIOD:

Code	Recruitment Source Name	Contact Person	Address	Telephone	Interview	/ee
#				Number	s	
					Referre	d
					Total	#
1	Alliance for Women in	Catherine	cflaherty@moneymailer.com	EMAIL ONLY		
	Media (AWM)	Flaherty				
2	American Indian	Dawn Paro	Dawnp@aioic.org	EMAIL ONLY		
	Industrialization Center					

3	Asian American Press	Nghi Hyunh	www.aapress@aapress.com	EMAIL ONLY	
4	Job Board/Social Networking site (America's Job Exchange, Indeed, Google Base, LinkedIn, Monster, Jobs in Mpls, Glassdoor)	Paramount			36
5	Bethel University	Will O'Brien	3900 Bethel Drive St Paul, MN 55112 w-obrien@bethel.edu	EMAIL ONLY	
6	Brown College Television & Digital Photography Career Services	Karla Swanson	Karla Swanson  1440 Northland Dr.  Mendota Heights, MN 55120 EMAIL ONLY  kswanson@browncollege.ed  u		
7	Paramount Career Sites	Paramount Career sites	Paramount Brassring.com		11
8	College of St. Catherine		2004 Randolph Ave St Paul, MN 55105 askcareer@stkate.edu	651-690-6000 EMAIL ONLY	
9	Employment Action Center-Resource, Inc.	Heather Grab	hgrab@resource-mn.org	EMAIL ONLY	
10	Hmong Television (NEWS ONLY)	Mitch Lee	mitchlee@comcast.net	EMAIL ONLY	
11	Jewish Vocational Services  – Job Postings	Janet Flam	jflam@jfcsmpls.org	EMAIL ONLY	
12	Macalester College	JOB POSTINGS	1600 Grand Ave St Paul, MN 55105 https://macalester- csm.symplicity.com/employers/	651-696-6000	
13	Metropolitan State University	Ruth Bier	700 E. 7 <sup>th</sup> St. St. Paul, MN 55106 Career.services@metrostate.e du	651-793-1200 EMAIL ONLY	
14	Minneapolis Urban League	Shawn Lewis Tabota Seyon	2000 Plymouth Ave. N. Minneapolis, MN 55411 slewis@mul.org tseyon@mul.org	612-827-9272 Ext. 136 EMAIL ONLY	
15	Minnesota American Indian Center	Terry Cox	1530 E Franklin Ave Minneapolis, MN 55404 tcox@maicnet.org	612-879-1700 EMAIL ONLY	
16	Minnesota Broadcasters Association *** (see mailing list below)	Linda Lasere	3033 Excelsior Blvd. Minneapolis, MN 55416 Llasere@minnesotabroadcasters. com	612-926-8123	
17	MN Indian Women's Resource Center	S. Kincade	skincade@miwrc.org	EMAIL ONLY	
18	MN Women's Consortium	JOB POSTINGS	info@mnwomen.org	EMAIL ONLY	

19	MN Works job bank	JOB POSTINGS	300 N. Robert St. St. Paul, MN 55101 www.minnesotaworks.net		
20	Nat'l Assoc. of Broadcast Journalism (NABJ)		http://www.nabj.org/	WEBSITE & Conference	
21	Station Website: WCCO.COM	Eric Henderson	90 South 11 <sup>th</sup> St. Minneapolis, MN 55403	612-339-4444	
22	St. Mary's University of Minnesota	R. Solberg	700 Terrace Heights Winona, MN 55987 rsolberg@smumn.edu	507-452-4430 EMAIL ONLY	
23	Three Sixty Journalism		Held at: St Thomas University	Conference	
24	University of Minnesota – Goldpass	JOB POSTINGS	https://www.myinterfase.com /goldpass/employer/home.asp x	WEBSITE ONLY	
25	University of St. Thomas Career Services + Annual Job Fair	JOB POSTINGS/ Job Fair	2115 Summit Ave., # 5020 St. Paul, MN 55105 https://stthomas- csm.symplicity.com/employers/	651-962-7871 WEBSITE / JOB FAIR	
26	University of St. Thomas Graduate Business Career Services + Annual Job Fair	Linda Sloan	lmsloan@stthomas.edu	EMAIL / JOB FAIR	
27	University of Wisconsin Madison – School of Journalism		http://journalism.wisc.edu/car eer-services/for-employers/	WEBSITE ONLY	
28	Talent Agent / Recruiter / Head Hunter	Sue McInerney Mugo Odigwe Talent Dynamics Joel Weisman Bryan Airkens			1

## **Additional Interview Referral Sources**

Internal Promotion	www.totalrewards.paramount.com	
Referred by Paramount/CBS Employee	www.paramount.com/careers	23
Contacted by Paramount/CBS Recruiter	www.paramount.com/careers	7
School (undisclosed)/Campus visit		3
Direct Sourcing – contacted by Paramount Recruiter	VARIES	

Internal Posting	CBS TV Stations	Bulletin Board	
Non-CBS Employee Referral		Referral from person outside CBS; (i.e. Agent, former employee, etc.)	
Other (Undisclosed by applicant)			2

#### TOTAL INTERVIEWEES FOR THE 12 MONTH PERIOD: 83

# \*\*\*Minnesota Broadcasters Association Job Bank Mailing List\*\*\*

College/EEO/Private Schools **Stations** Ability Building Center KAAL Channel 6 Academy College **KADU FM 90.1** KAGE AM/FM, KHME, KWNO AM/FM Access AccessAbility KARE Channel 11 Adult Client Training Service KAKK, KBKK, KDKK, KPRM, KQKK, KSKK, KXKK Adult Training & Habilitation Center KAOD FM 106.7 Alexandria Technical College KAUS AM/FM Alliance of the Streets KARL, KARZ, KKCK, KMHL Alto Consulting and Training KARP, KDUZ American Council of the Blind of MN KASM, KDDG American Indian OIC School of Business and Office Technology KATE, KCPI Amputee Resource Foundation of America **KBEM FM 88.5** 

Anoka Ramsey Community College-Cambridge

Anoka Ramsey Community College-Coon Rapids

Anoka Technical College

KBGY, WLKX

Argosy University-Twin Cities

KBEW AM/FM

Augsburg College

KBHW, KXBR

Auto Technical, Inc.

KBHL FM 103.9

Bemidji State University KBHP, KBUN, KKZY, KLLZ

Benilde-St. Margaret's School KBJR Channel 6
Bethany Lutheran College KBMW, KGWB
Bethel College KBMO, KSCR

Brainco-The Minneapolis School of Advertising, Design, and Interactive

Studies KBMX, KKCB, KLDJ, WEBC

Brown Institute
Building for Women
Capella University

Cardinal Stritch University

Carlton College

Carver County Workforce Center

Cedar Valley Service Inc. Alpha Program

Cedar Valley Services, Inc

Central Lakes College-Brainerd Central Lakes College-Staples Central MN Jobs & Training Services

Century College

Chippewa Enterprises, Inc.

Choice Unlimited

Clay County Supportive Training Service

College of St. Benedict St. Catherine University College of St. Scholastica Concordia College, Moorhead Concordia University, St. Paul

Crossroads College Crown College

Dakota County Technical College Dunwoody College of Technology

East Polk County DAC

East Range Developmental Achievement Center (DAC)

Equality-Pathways to Potential Federation of Somali Community

Fond du Lac Opportunities Industrialization Center

Fond du Lac Tribal & Community College

Globe University

Goodwill Industries Vocational Enterprises

Goodwill/Easter Seals Grant County D.A.C., Inc. Gustavus Adolphus College

Hamline University

Hennepin Technical College-Brooklyn Park Hennepin Technical College-Eden Prairie

Hibbing Community College

Hired

Houston County Networks Indian Family Services, Inc. Inroads/Minneapolis-St. Paul, Inc. Institute of Production and Recording Intercultural Mutual Assistance Association

Inver Hills Community College Itasca Community College

Itasca Developmental Achievement Center, Inc

Jeane Thorne inc

KBOT, KDLM KBPR, KNBJ, KCRB

KBRF, KJJK AM/FM, KPRW, KZCR

KBRR/KVRR TV 15 KBSB FM 89.7 KCHK, KRDS KCAJ FM 102.1

KCCD FM, KCCM FM

KCNN, KNOX AM/FM, KYCK,

**KZLT** 

KCFB, KTIG, WZFJ KCGN FM 101.5 KCUE, KLCH, KWNG KCLD FM 104.7 KCLH, KQYB

KQRS, KXXR, WGVX, WGVY,

WGVZ

KDAL AM/FM, KRBR, KTCO, KXTP, WDSM

KDIO, KPHR KDHL, KQCL KDJS AM/FM

KDMA, KKRC, KMGM

KDNI, KDNW

KDOG, KRRW, KTOE, KXAC

KDOM AM/FM

KDWB, KEEY, KFAN, KFXN, KJZI, KQQL, KTCZ

KDWA AM 1460 KEYL, KXDL KEEZ FM 99.1 KDXL FM 99.7

KFGI, KLIZ AM/FM, KVBR

KFAI FM 90.3 KEYC Channel 12 KFMC, KSUM KFIL AM/FM KFSI FM 92.9 KGPZ FM 96.1 KFML, KLTF, WYRQ

KGHS, KSDM

KITN, KWOA AM/FM KGAC, KNGA, KNOW

KIKV FM 100.7 KJLY FM 104.5 KJOE FM 106.1

KKCQ AM/FM, KKEQ

KKAQ, KKDQ KKBJ AM/FM, WBJI KKJM FM 92.9 KKIN AM/FM KKOJ, KRAQ KKLN FM 94.1 Jobs Now Coalition Jobs Plus, Inc.

Kandi Works DAC, Inc Lake Superior College Lao Assistance Center of MN Lao Family Community of MN Learning Strategies Corporation Life-Work Planning Center

Macalester College Mahnomen County DAC

Mankato Rehabilitation Center, Inc. (MRCI)

Marantha Community College

Martin Luther College

McNally Smith College of Music MDI Commercial Services Merrick Partners. Inc

Mesabi Range Community & Technical College--Eveleth Mesabi Range Community & Technical College--Virginia

Metro Work Center, Inc.
Metropolitan State University
Miami Ad School Minneapolis
Minneapolis American Indian Center
Minneapolis Business College

Minneapolis College of Art and Design Minneapolis Community & Technical College

Minnesota Public Radio Minnesota Resource Center

Minnesota School of Business-Richfield Minnesota School of Business-Brooklyn Center

Minnesota State College- Southeast Technical-Red Wing Minnesota State College- Southeast Technical-Winona

Minnesota State University--Mankato Minnesota State University, Moorhead

Minnesota State Community and Technical College-Detroit Lakes Minnesota State Community and Technical College-Fergus Falls Minnesota State Community and Technical College-Moorhead Minnesota State Community and Technical College-Wadena Minnesota West Community & Technical College-Canby Minnesota West Community & Technical College-Granite Falls Minnesota West Community & Technical College-Jackson Minnesota West Community & Technical College-Pipestone Minnesota West Community & Technical College-Worthington

MN Cooperation Officer
MN Diversified Industries
MN Teamsters Service Bureau
MN Vocational Association
MW Persons and Associates Inc
National Federation of the Blind of MN
New Directions/Otter Tail-Wadena CAC, Inc

KKSR FM 96.7

KKOK FM, KMRS FM KKMS, KYCR, WWTC

KKWQ FM 92.5 KLCI, WQPM

KLEH, WQTM KLBB, KLBP, WMNN KKWS, KNSP, KWAD KLCX, KOLM, KWWK

**KLFD AM 1410** 

KLFN, KOLV, KQIC, KWLM

KLGR AM/FM KLKS 104.3 KLQL

KLQP FM 92.1 KLSE, KZSE

KLTA, KPFX, KQWB, KVOX

KLZZ, KMXK, KXSS, WJON, WWJO KMFG, WMFG AM/FM, WNMT,

WTBX, WUSZ

KMFX, KNFX, KRCH, KWEB

KMFY, KOZY KMGK FM 107.1 KMOJ FM 89.9 KMSP Channel 9 KMSU, KMSK KMWB Channel 23 KNOF FM 95.3

**KNSI AM 1450** 

KNUJ FM 107.3

KQAD

KNSR, KSJR KNUJ AM 860 KNXR, KRPR KPXM Channel 41 **KQAL FM 89.5 KQPR FM 96.1** KODS Channel 21 **KQEG FM 102.7** KRBI AM/FM KRBT, WEVE KRCQ FM 102.3 KRFO AM/FM KRJB FM 106.3 KRJM FM 101.5 KRLX FM 88.1 KROC AM/FM, KYBA **KROX AM 1260** 

KRSW FM 89.3 KRWB AM 1410 KRWC AM 1360 KRVY FM 97.3 Newgate Education and Research Center, Inc Normandale Community College-Bloomington

North American Training Institute

North Central Career Development Center

North Central University

North Hennepin Community College

Northland Community & Technical College-Thief river Falls Northland Community & Technical College – East Grand Forks

Northwest Indian OIC, Inc.
Northwest Technical College
Northwest Technical Institute
Northwestern College
Oak Hills Christian College
Oakland Area Learning Center

Occupational Development Center, Inc.

Opportunity Partners
Opportunity Services Inc.

Pine Habilitation and Supported Employment (PHASE)

Pine Technical College

Project SOAR of Northeastern MN, Inc. Prosource Educational Services, Inc Quality Career Services, Inc. Rainy River Community College Ramsey Action Programs, Inc. Rasmussen College- Mankato Campus

Ridgewater College-Willmar Rise Habilitation Services

Riverland Community College-Albert Lea Rochester Community & Technical College Rock County Developmental Achievement Center

Rural MN CEP

S. Central MN Electrical Industry Joint Apprenticeship & Training Trust

Fund

Service Enterprises, Inc. SOAR Career Solutions

South Central Technical College-Faribault South Central Technical College-North Mankato Southwest MN Private Industry Council, Inc. - Marshall

Southwest MN Private Industry Council, Inc. - Marshall Southwest MN Private Industry Council, Inc.-Montevideo

Southwest MN State University - Career Services

St. Cloud State University

St. Cloud Technical College-St Cloud St. Mary's University of Minnesota

St. Olaf College St. Paul College

Summit Academy OIC

Summit Academy Opportunities

Todd County Developmental Achievement Center

Transition of the Twin Cities

TSE, Inc

Twin City Area Labor Management Council

KSAX Channel 42 KSMN Channel 20/15

KSTP FM

KSTP Channel 5/50 KSRQ FM 90.1 KTCA/KTCI 16/17 KTIS AM/FM KTTB FM 96.3 KTTC Channel 10/36 KUMD FM 103.3 KUMM FM 89.7 KUOM AM/FM

**KFIL** 

KVSC FM 88.1 KWCM Channel 10

KWOM AM

KXLP, KYSM AM/FM
KXLT Channel 47
KXRA AM/FM, KXRZ
KYMN AM 1080
WCCO AM 830
WCCO Channel 4
WCMP AM/FM
WCTS AM 1030
WDGY, WMIN
WDIO Channel 10
WDSE TV Channel 8
WELY AM/FM
WEZU AM 1120
WFTC Channel 29
WBHR, WHMH, WVAL

WIRN, WIRR, WSCD WKLK AM/FM, WMOZ

WLTE FM 102.9 WMCN FM 91.7 WWJC AM 850 WWWI AM 1270

KDIZ

KSTP AM 1500

KBEK

United Cambodian Association of MN (UCAM)

University of Minnesota

University of St. Thomas

University of Wisconsin – River Falls

Upper Midwest American Indian Center

Vermillion Community College

Vietnamese Minnesotans Association

Vision Loss Resources

WACOSA

Walden University

West Nicollet & Brown Counties DAC

Winona County Development Achievement Center

Winona ORC Industries, Inc

Winona State University

Women in the Trades

Women in Transition

Women's Resource Center of Steele County

Working Opportunities for Women

#### 6) Supplemental Recruitment Measures

#### (a) Job Fairs

Description of Recruitment Measures	Date	Personnel Involved (Name and Position)
Investigative Reporters and Editor's Annual Investigative Journalism Conference and Networking Fair - Participants	June 22-24, 2023	Paramount VP Talent Acquisition and CBS News and Stations Recruiting Director & Station Reporters
The Asian American Journalists Association National Convention - Participants	July 19-23, 2023	CBS News and Stations Recruiters and Recruiting Coordinator
Investigative Reporters and Editors Conference – Participated in conference for Investigative Reporter and Editors was attended by 2 Station Reporters recruiting on behalf of WCCO TV as well as the CBS Stations group	June 22-24, 2023	Investigative Reporter Reporter
Annual National Association of Black Journalists (NABJ) Career Fair - Participants	August 2-6, 2023	CBS News and Stations Recruiting Director and Recruiters
Annual National Association of Hispanic Journalist Career Fair (NAHJ) - Participants	July 12-15, 2023	CBS News and Stations Recruiting Director and Recruiters & Station News

		Director
The Association of LGBTQ Journalists - Participants	September 7- 10, 2023	CBS News and Stations Recruiter
Online News Association - Participants	August 23-26, 2023	CBS News and Stations Recruiter and Recruiting Coordinator

## (b) Internships / Apprenticeships / Mentorships

Description of Recruitment Measures	Date	Personnel Involved
		(Name and Position)
Internship program for college credit. Ongoing paid	Ongoing	Human Resources Manager
internship programs which places interns in various		
departments within the station including News, Sports,		
Community Relations, Promotions/Graphics and Digital		
Content.		

## (c) Participation in Events

Description of Event	Date	Personnel Involved
		(Name and Position)
VANTAGE – WCCO Weather Anchor visited the	Jan. 19, 2023	Weather Anchor
VANTAGE site – Business Analytics where he met with		
juniors and seniors aligned with the content they are		
learning. He spoke to the students about meteorology,		
weather analysis and how analytics play a role.		
American Association of University Women – WCCO	Jan.31, 2023	Reporter/Multi-Media Journalist
TV Reporter spoke about her career at the AAUW		
branch meeting. AAUW works to advance gender		
equity for women and girls through research, education		
and advocacy.		
University of Minnesota – WCCO TV Weather Anchor	Feb. 13, 2023	Weather Anchor
spoke to JOUR 4452 Newscast Producing – upper-level		
skills course for journalism majors. He discussed the		
role of weather in the producing of newscasts.		
University of Minnesota – WCCO TV Production	Jan. 23, 2023	Production Manager
Manager spoke to Journalism class about the role of a		
newscast producer at WCCO, including Q&A to explain		
what producers do and how they make decisions that		
you see in newscasts.		
University of Minnesota – Class visited station to have	Jan 27, 2023	Production Manager
a tour, watch the 9am News be produced behind the		
scenes and Q&A about producing.		

	T	T = 4
St. Cloud State Producing Class – Spring Semester	Jan. 20, 2023	Producer
Class – WCCO welcomed the Spring Semester Class to		
the morning editorial meeting via zoom. This is part of		
an on-going effort to build a greater recruitment pipeline		
for off-air talent.		
New York University – Spoke to a journalism class via	Mar. 7, 2023	News Director
zoom offering a community news perspective for a big		
city and medium-size city. Covered everything from		
hiring priorities to streaming and newsroom		
organization.		
Bethel University – Digital Storytelling Class -WCCO	Mar. 7, 2023	Reporter
TV Reporter spoke to the class and gave video	Wiai. 7, 2023	Reporter
storytelling tips. This is a classroom session of a 100-		
level digital storytelling.		
Spectrum High School - Speke to the President	Mar. 21, 2023	Reporter
Spectrum High School – Spoke to the Broadcast	IVIAI. 21, 2023	Reporter
Journalism class, particularly about her process for		
reporting, news gathering, and writing, as well as the		
path that she took to get to WCCO. The presentation		
was presented virtually as well as recorded and used as a		
resource for other MN high school journalism advisors.		
77.1	3.5.5.5.5.5.5.5.5.5.5.5.5.5.5.5.5.5.5.5	N. B.
University of Minnesota – Met with small groups of	Mar. 15, 2023	News Director
students for a Career Roundtable series.		
Midwest Journalism Conference – Building Your	Mar. 31, 2023	News Director
Team and Keeping Them (panel discussion) –		
included how the pool of candidates for job openings		
has changed and so have their thoughts on what makes a		
job attractive. Heard from some hiring managers about		
how they have changed their recruitment process to find,		
hire and retain the very best. Also heard from highly		
recruited employees, firsthand, on what made them stay		
or go.		
St. Cloud State Journalism Class – Class visited	May 4, 2023	Sports Anchor/Reporter
station to have a tour, watch the 4pm News be produced	171ay 7, 2023	Sports / monor/Reporter
behind the scenes and have a Q&A session.		
bening the seemes and have a Q&A session.		
Providence Academy – Journalism Class – WCCO	May 10, 2023	Anchor/Reporter
TV Anchor/Reporter spoke virtually with students	1.12, 10, 2023	
completing a "Careers in Journalism" research project.		
Students interviewed the anchor/reporter and learned		
more about her career path. The project's goal is to		
inspire them to consider a career in journalism.		
inspire them to consider a career in journalism.  Hastings Community TV – WCCO TV Reporter	May 12, 2023	Reporter
inspire them to consider a career in journalism. <b>Hastings Community TV</b> – WCCO TV Reporter hosted students for an interview and to obtain B-roll for	May 12, 2023	Reporter
inspire them to consider a career in journalism.  Hastings Community TV – WCCO TV Reporter	May 12, 2023	Reporter
inspire them to consider a career in journalism.  Hastings Community TV – WCCO TV Reporter hosted students for an interview and to obtain B-roll for	May 12, 2023	Reporter

St. Thomas University in Minneapolis –WCCO TV Reporter mentored Three Sixty Journalism group with an introduction to journalism and how to put a story together	Jul. 25, 2023	Reporter
Youth Leadership Academy – WCCO TV Reporter participated as a panelist moderating a discussion with juniors and seniors from across the state.	July 18, 2023	Reporter
St. Cloud State University – Students from a producing class attended our morning editorial meeting and stayed for questions at the end via zoom.	Sept. 6, 2023	Assistant News Director & News Staff
University of Missouri – Students were visiting Minneapolis for the radio Television Digital News Association (RTDNA) conference and were given a tour of the station in addition to speaking to reporters, producers and anchors to learn more about TV news.	Sept. 21, 2023	Meteorologist/Anchors/Reporters/Producers
Benilde-St. Margaret's High School – Journalism and Storytelling – Shared passion for journalism and storytelling and the journey of this career. Shared different stories and did a Q&A	Oct. 30, 2023	Reporter
St. Cloud State University – Teach a TV Producing class that heavily incorporates WCCO. Each group of students joins one editorial meeting via zoom, watches numerous examples of our work, and towards the end of the class has a station tour + Q&A with some of our managers.	Twice a week in the fall & spring	Producer
Penn State University – Weather, Climate, and Society – Spoke to a graduate-level class regarding communicating science to a general audience.	Sept 28, 2023 & Oct 10, 2023	Director of Meteorology
Yeshiva University High School for Boys and Great Neck North High School in N.Y. – "Interviewing Skills" – Brought in as an expert to teach students interviewing skills who will be interviewing Holocaust survivors for a special project called "Names Not Numbers".	Oct 23, 2023	Investigative Reporter
Bethel University – "Journalism – Behind the Scenes" – Met with the broadcast journalism class, sharing the journey and behind-the-scenes glimpses into the dynamic field of reporting.	Oct 13, 2023	Reporter

# (d) Training - Management Personnel: Ensuring Equal Employment Opportunity and Preventing Discrimination

Description of Training	Personnel Involved	Describe Training
New Hire Onboarding - Company EEO and Anti- Harassment Policy Dissemination and Review (Ongoing)	Human Resources Manager	Present and review information with employees related to our commitment to equal employment opportunity and preventing harassment in the workplace.
Paramount Business Conduct Statement (BCS) – distributed to all employees by Paramount President & CEO and new hires upon start date. (Ongoing)	All Full Time Staff Employees	The BCS is the Company's Code of Conduct, which sets out standards that define what is expected of everyone working for, or on behalf of, or otherwise affiliated with Paramount, both in terms of high ethical standards and compliance with all applicable laws. Beyond detailing our company priorities and policies, (including valuing diversity and inclusion, promoting a harassment-free workplace, and special responsibilities of leaders and supervisors), the BCS is a key resource to help employees navigate any number of sensitive and complex situations that may arise at work.
Paramount Web-Based Training Modules Distributed to all Full-Time Employees and New Hires. Courses rotate throughout the year and include Preventing Sexual Harassment and Non-Discrimination and Anti- Harassment training.  (Preventing Sexual Harassment training was launched in December 2021; Business Conduct Statement training was launched in June 2022. Newly hired employees are assigned the training upon hire)	All Employees	Paramount employees complete required e-training courses for the purposes of reiterating adherence to standards outlined in the Business Conduct Statement, as well as the company's Non-Discrimination and Anti-Harassment policy. The trainings include outlining steps employees should take if they believe unlawful practices occur in the workplace. These policies are also available in the Paramount Human Resources policy guide which is accessible to all employees on the Total Rewards portal and Internal Resource Center.
Inclusive Leadership Training – On-going	News & Stations Leadership Team	Interactive workshop with Station's senior leadership team, as well as VP and Director-level. Focused on effective leadership culture, with leaders serving as "upstanders" during daily interactions, taking action to advocate for others, and creating an open environment where employees' voices are valued and opposing ideas are welcome.

<sup>(</sup>e) Training – Personnel: Programs to Enable Station Personnel to Acquire Skills for Higher Positions

Description of Training	Personnel Involved	Describe Training
Propel – Learning at Paramount (On-going)	Available to All Full Time Staff Employees	Propel is Paramount's Learning and Development portal, which contains learning options, approaches and programs to help employees and managers develop new skills and grow their careers at Paramount. It includes weekly "lightning" courses on focused skills to enable our people managers to be even better leaders and expanded monthly courses for all employees on diverse topics such as emotional intelligence and courageous conversation – all aimed at supporting personal growth and professional development.
LearnLab (LinkedIn Learning, getAbstract, Brainstorm) (On-going)	Available to All Full Time Staff Employees	An enormous library of on-demand learning courses and opportunities available to all full-time staff employees. Designed to enable station personnel to acquire skills that could qualify them for higher level positions within the company.
Goal setting and Performance Feedback (On-going)	Available to All Full Time Staff Employees	Performance development program for employees and managers to drive meaningful and ongoing conversations about impact and growth. Employees establish goals that are clear, high-impact and aligned to priorities and receive feedback from managers to proactively assist them in their career development.

# (f) Mentoring Program for Station Personnel

Mentoring+ Program	Available to	Program to build a lasting relationship
	All Full Time	while working on a development goal of
(On-going – Six-month intervals)	Staff	choice. Mentoring+ provides new
	Employees	insight and fresh perspectives for both
		mentees and mentors, equipping
		employees with skills and learning that
		prepare them for career advancement.