(Note: 12-month period determined by FCC license renewal filing date and not on calendar basis)

I. VACANCY LIST

See Master Recruitment Source List (MRSL) for recruitment source data

Job Title	Recruitment Sources (RS) Used to Fill Vacancy	RS Referring Hiree
MMJ	1-39	7
Photographer	1-39	38
Sales Assistant	1-39	7
Sales Assistant	1-39	38
Digital Sales Manager	1-40	35
Photographer	1-39	7
Digital Sales Assistant	1-39	7
News Producer	1-39	38
Digital News Producer	1-39	38
Photographer	1-39	37
Anchor/MMJ	1-39	7
News Producer	1-39	7
TMP	1-39	37
Photographer	1-39	37
Anchor/Lifestyle Show Co-Host	1-39	37
Lifestyle Show Producer	1-39	38
MMJ	1-39	37
MMJ	1-39	7
Anchor/MMJ	1-39	37
Photographer	1-39	38
MMJ	1-39	38
TMP	1-39	7
Account Executive	1-40	37
News Producer	1-39	39
Account Executive	1-40	35
Digital News Producer	1-39	7
Account Executive	1-40	38
Account Executive	1-40	38
MMJ	1-39	38
General Sales Manager	1-40	40
Account Executive	1-40	40

II. MASTER RECRUITMENT SOURCE LIST (MRSL)

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
1	Albion College - Department of Economics and Management W. C. Dyer Albion College Albion, MI 49224 517-629-0238 Gerstacker@albion.edu	N	
2	Capital Area Michigan Works Talent Bank Teri Sand 2110 S. Cedar St. Lansing, MI 48910 517-492-5599 tsand@camw.net	Y	4
3	Career and Student Employment Western Michigan University 269-387-2745 Lynn C. Kelly Albertson www.broncojobs.wmich.edu	N	
4	Career Quest Sharri Artale 3215 S. Pennyslvania Lansing, MI 48910 517-853-7241 sartale@cqlc.edu	N	
5	Central Michigan Univ/Broadcast Peter Orlik 344 Moore Hall Mount Pleasant, MI 48859 989-774-3851 orlik1pb@smich.edu	N	

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
6	Chicago State Univ/Communications Gayle Evans 9501 South King Drive 318 Education Building Chicago, IL 60628 773-995-2000 gevans@csu.edu	N	
7	Employee Referrals	N	25
8	ITT Technical Institute Grand Rapids Jennifer Hance 4020 Sparks Drive S.E. Grand Rapids, MI 49546 800-632-4676 jhance@itt-tech.edu	N	
9	Kellogg Community College Laura DePompolo 450 North Avenue Student Employment Services Battle Creek, MI 49017 269-965-3931 jobhelp@kellogg.edu	N	
10	Lansing Community College Alandis Baker PO BOX 40010 Lansing, MI 48917 517-483-1172 cesjoblink@lcc.edu	N	
11	University of Northwestern Mary Coffman 301-229-2168 m-coffman@northwestern.edu	N	
12	Lawrence Technological University Jody Gabor jgabor@ltu.edu	N	
13	Media Line mark@medialone.com (News Jobs)	N	

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
14	MAB- Includes Job Fairs	Y	
	819 N. Washington Lansing, MI 48906		
	800-968-7622		
	mab@michmab.com		
15	Michigan State University	N	
	Telecommunications Job Notices	1,	
	N370 N. Business Complex		
	East Lansing, MI 48824		
	517-355-4451		
_	steinfie@msu.edu		
16	Michigan State University	N	
	College of Communication and		
	Art/Science		
	Karin Hanson		
	287 Comm. Arts Building		
	East Lansing, MI 48824		
	517-355-6500 hanson39@msu.edu		
17	Michigan Works Saginaw County	N	
17	Dennis Brieske	11	
	1600 N. Michigan Room 400		
	102 W. Belle		
	St. Charles, MI 48655		
	989-865-2477		
	smb@michiganworks.comn		
18	Michigan Works Clinton County	N	
	Douglas Stites		
	101 W. Cass St. Suite A		
	2 nd Floor, PO BOX 145		
	St. Johns, MI 48879		
	989-224-2000		
	tsand@camw.net		
19	NAACP	N	
	Job Placement		
	408 E 8 th Street		
	Wilmington, DE 19801		
	302-655-0998		
	britsmile@aol.com		

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
20	NAACP-Port Huron Branch Juanita Taylor PO Box 610486 Port Huron, MI 48060 810-987-2446 phnaacp@aol.com	N	
21	National Association of Black Journalists (NABJ) nabob@abs.net	N	3
22	NATIONAL ASSOC OF HISPANIC JOURNALISTS LETICIA SALAZAR 529 14TH ST NW 1193 NATIONAL PRESS BLD Washington, DC 20045 202-662-7145 jobbank@nahj.org	N	1
23	NON Employee Referral	N	
24	Spring Arbor University Damon Seacott Master of Arts Communication 106 E. Main Spring Arbor, MI 49283 517-750-1200 dseacott@arbor.edu	N	
25	Spring Arbor University Kristy Taylor 106 E. Main Street Spring Arbor, MI 49283 517-750-6347 ktaylor@arbor.edu	N	
26	Spring Arbor University - WSAE Michelle Dawson 106 E. Main St. Spring Arbor, MI 49283 517.750.9723 michelle@arbor.edu	N	

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
27	TV Jobs	N	
	Mark Holloway		
	PO BOX 4116		3
	Oceanside, CA 92502		
	800-384-0119		
	jobs@tvjobs.com		
28	UNIVERSITY OF MICHIGAN /FILM &	N	
	VIDEO STUDIES		
	JOB NOTICES		
	105 S STATE ST		
	Ann Arbor, MI 48109		
	734-764-0147		
	sakirby@umich.edu		
29	University of Phoenix-West Michigan	N	
	Campus		
	3100 West Rd.		
	East Lansing, MI 48823		
	517-333-5133		
	Jennifer.m.brewer@phoenix.edu		
30	WALTER CRONKITE SCH OF	N	
	JOURNALISM		
	KAREN SHANNON		
	ARIZONA STATE UNIV		
	Tempe, AZ 85287 480-965-9011		
21	karen.Shannon@asu.edu	».T	
31	Washtenaw Community College	N	
	Employment Services		
	David Wildfong 4800 East Huron River Drive		
	Student Center Building, RM 287		
	Ann Arbor, MI 48106		
	734-677-5155		
	dwildfong@wccnet.edu		
32	Washtenaw Community College –Orchard	N	
32	Radio	1,4	
	Dave Waskin		
	4800 East Huron River Dr.		
	P.O. Box D-1		
	Ann Arbor, MI 48106		
	(734) 677-5405		
	dwaskin@wccnet.edu		

RS Number	RS Information	Source Entitled to Vacancy Notification? (Yes/No)	No. of Interviewees Referred by RS over 12-month period
33	Weber State university Communications Job Listings 1605 University Circle Ogden, UT 88408 801-626-6426 tsanders@weber.edu	N	
34	Asian American Journalists Association	N	
35	Career Builder	N	11
36	WILX On-Air Announcements	N	
37	Gray Television Career Site	N	77
38	INDEED.com	N	34
39	Handshake	N	12
40	LinkedIn	N	19
		Total Interviews:	189

III. RECRUITMENT INITIATIVES

	TYPE OF RECRUITMENT INITIATIVE (MENU SELECTION)	BRIEF DESCRIPTION OF ACTIVITY
1	Participation in job fairs (5)	During this reporting year, our station participated in the following job fairs.
		On September 15, 2022, our General Sales Manager participated in a career fair in a sales leadership Michigan State University. He spoke with students regarding careers in broadcasting, specifically advertising sales.
		On October 20, 2022, our News Director attended a virtual career fair with Wayne State University. He spoke of careers in journalism and internship opportunities.
		On December 7, 2022, our Operations Manager and our News Director participated in the MAB media career fair held in conjunction with the Great Lakes Broadcast and Sports Academy at Ford Field in Detroit. They spoke of careers in broadcasting.
		On February 10, 2023, our General Sales Manager, Digital Sales Manager, and News Director attended the Advertising, Marketing, Professional Communication, Media and Design Spring career fair at Michigan State University.
		On March 15, 2023, our Digital Sales Manager and Operations Manager attended the Great Lakes Media Show career fair.

	TYPE OF RECRUITMENT INITIATIVE (MENU SELECTION)	BRIEF DESCRIPTION OF ACTIVITY
2	Participate in events relating to career opportunities in broadcasting sponsored by educational institutions relating to careers in broadcasting. (10)	On June 5, 2022, our Executive Producer who serves on the advisor board for Clinton County RESA Digital and Media Arts Program arranged for a student from the program to job shadow a report/MMJ to learn about broadcasting careers.
		On September 28, 2022, our Chief Engineer participated in a lunch & learn at Ferris State University, this was an MAB event. He spoke about the career of broadcast engineer. This was for students participating in the FSU engineering program.
		On October 26, 2022, our News Director spoke at the Michigan Interscholastic Press Association fall conference. He spoke to a crowd of student journalists and media producers that are working on their school news websites, newspapers, and broadcast programs. He spoke about professional careers in broadcasting.
		On December 12, 2022, we had a job shadow from a senior journalism student at Okemos High School. She was able to shadow the News Director, Assignment Manager, a reporter, and watch the live newscasts from the control room.
		On January 17, 2023, we had a job shadow from Eaton Rapids High School who wants a career in sports. They shadowed our sports reporter and anchor, Fred Heumann.
		In February, Our Marketing Director, Jennifer Watkins participated as a judge in the Michigan Student Broadcast Awards. She helped provide valuable feedback to these students and assist in helping to coach and mentor them in their journey to become a professional broadcaster in Michigan.

TYPE OF RECRUITMENT INITIATIVE (MENU SELECTION)	BRIEF DESCRIPTION OF ACTIVITY
Participate in events relating to career opportunities in broadcasting sponsored by educational institutions relating to careers in broadcasting. CONTINUED	On February 17, 2023, we had a Senior student from Central Michigan University job shadow our newsroom. She was able to sit in the editorial planning meeting, watch a live newscast from the control room, shadow a reporter & photographer, and debrief with our News Director
	On March 23, 2023, We had several members of the Michigan State University chapter of the National Association of Black Journalists come to the station. They sat in on our newscast and our News Director and several news employees had a Q&A regarding broadcasting careers. They spoke of what it takes to be a successful journalist.
	On March 25, 2023, One of our anchors had a two Michigan State University journalism majors job shadow her. She talked with them regarding a career in broadcasting, they also observed how newscasts develop from the newsroom to the control room, and to the studio.
	On March 29, 2023, we had students from Michigan State University's School of Journalism in to sit in our editorial story and show meeting, shadow MMJs, Photogs, and producers. They then watched the finished product during the live newscast.
	On May 17, 2023, one our reporters/MMJs participated in a media training seminar at Michigan State University called "Diverse Voices". She discussed her career in broadcasting and gave advise to future journalists on broadcast careers.
	On May 19, 2023, our General Manager, Chief Engineer, Operations Manager, News Director, and 4 Meteorologists participated in an event sponsored by Capital Area Michigan Works. This event is geared toward students interested in broadcasting careers. We set up a portable green screen to allow students to try giving a weather forecast.

	TYPE OF RECRUITMENT INITIATIVE (MENU SELECTION)	BRIEF DESCRIPTION OF ACTIVITY
3	Participate in events sponsored by community groups interested in broadcast employment. (1)	On February 10, 2023, One of our main evening news anchors spoke at the Downtown Lansing Rotary Club about a career in broadcasting.
4	Internship Program	Gray Media Group has an internship program for all of its stations, Future Focus Paid Internship Program. Future Focus is designed to create an immersive learning environment for students interested in learning the broadcast media business from professionals who excel at their craft. In turn, the paid internship program creates a "farm team" of potential full-time hires once the student intern graduates. Future Focus interns are mentored and engage in the learning experience of broadcasting.
5	EEO Training to Management Level Personnel (1)	On April 20, 2023, WILX Office Manager participated in The FCC's Equal Employment Opportunity Rules: A Webinar for Gray Television Stations presented by Joan Stewart of Wiley Rein, LLP to employees of Gray Television Licensee, LLC.