#### **STAMP & RETURN**

WILKINSON) BARKER) KNAUER LLP

1800 M STREET, NW
SUITE 800N
WASHINGTON, DC 20036
TEL 202.783.4141
FAX 202.783.5851
WWW.WBKLAW.COM
HOWARD M. LIBERMAN
202.383.3373
HLIBERMAN@WBKLAW.COM

May 3, 2016

#### VIA HAND DELIVERY

RECEIVED - FCC

MAY - 3 2016

EEO Staff
Policy Division, Media Bureau
Federal Communications Commission
445 Twelfth Street, S.W.
Washington, D.C. 20554

Federal Communications Commission
Rureau / Office

Re: EEO Audit – KBOB(AM), Davenport, Iowa (Facility Id. 13662)

Dear Sir or Madam:

On behalf of Townsquare Media Quad Cities License, LLC ("Townsquare Quad Cities"), the licensee of station KBOB(AM), Davenport, Iowa, transmitted herewith is its response to the Commission's notice of audit issued to Townsquare Quad Cities for KBOB(AM). This response includes information about the following stations which, with KBOB(AM), comprise Townsquare Quad Cities' employment unit:

KBEA-FM, Muscatine, Iowa (Facility Id. 13666) KJOC(FM), Bettendorf, Iowa (Facility Id. 19791) KQCS(FM), De Witt, Iowa (Facility Id. 12234) WXLP(FM), Moline, Illinois (Facility Id. 13663)

Certain personally identifiable information has been redacted from the response materials.

Should there be any questions regarding this response, please contact undersigned counsel.

Very truly yours,

Aman Acrona

Howard M. Liberman

<sup>&</sup>lt;sup>1</sup> By email dated April 7, 2016, EEO staff granted an extension of time to file this response until May 2, 2016.



Christopher Kitchen
Executive Vice President & General Counsel

May 2, 2016

EEO Staff
Policy Division, Media Bureau
Federal Communications Commission
445 Twelfth Street, S.W.
Washington, D.C. 20554

Re: EEO Audit – KBOB(AM), Davenport, Iowa (Facility Id. 13662)

Dear Sir or Madam:

Townsquare Media Quad Cities License, LLC ("Townsquare Quad Cities"), the licensee of broadcast station KBOB(AM), Davenport, IA, hereby responds to the Commission's notice of audit issued to Townsquare Quad Cities for KBOB(AM). This response includes information about the following stations which, with KBOB(AM), comprise Townsquare Quad Cities' employment unit (the "Unit" or "Stations"):

KBEA-FM, Muscatine, Iowa (Facility Id. 13666) KJOC(FM), Bettendorf, Iowa (Facility Id. 19791) KQCS(FM), De Witt, Iowa (Facility Id. 12234) WXLP(FM), Moline, Illinois (Facility Id. 13663)

This response is limited to the period following Townsquare Quad Cities' acquisition of the Stations on November 14, 2013 to September 30, 2015 (the "Audit Period").

a. *Public File Report*. Copies of Townsquare Quad Cities' two most recent EEO public file reports for the periods covering October 1, 2013 to September 30, 2014 ("2013-2014 Reporting Period") and October 1, 2014 to September 30, 2015 ("2014-2015 Reporting Period") are attached as <u>Exhibit 1</u> and <u>Exhibit 2</u>, respectively. As noted on the face of the reports, both were amended on April 28, 2016.

The Stations' website addresses are <a href="www.1170kbob.com">www.b100quadcities.com</a>, <a href="www.b100quadcities.com">www.b100quadcities.com</a>, <a

As the Unit consists of stations in more than one renewal group, the Unit's EEO public file reports are prepared in accordance with the lowa stations' renewal filing schedule. See Review of the Commission's Broadcast and Cable Equal Employment Opportunity Rules and Policies, Second Report and Order and Third Notice of Proposed Rule Making, 17 FCC Rcd 24018, 24064-65 ¶¶ 148-49 (2002).

EEO Staff May 2, 2016 Page 2

file report is posted on each of these websites. The date of each full-time hire during the Audit Period is provided in Exhibit 3.

- b. Supporting Documentation for Vacancies. Attached as Exhibit 4 are copies of the notices used by the Unit to announce the vacancies for the full-time positions filled during the Audit Period. These notices were sent to the recruitment sources listed in the EEO public file reports for the Audit Period. The recruitment sources that have requested to be notified of full-time job openings are noted in the EEO public file reports for the Audit Period.
- c. Total Number of Interviewees and Referral Sources. The total number of interviewees for each full-time vacancy filled during the Audit Period, the referral sources for the interviewees, and the list of referral sources are provided in the Unit's EEO public file reports for the Audit Period (see Exhibit 1 and Exhibit 2).
- d. **Documentation of Recruitment Initiatives.** The Unit personnel involved in each recruitment initiative performed during the Audit Period is reflected in the EEO public file reports (see Exhibit 1 and Exhibit 2). Documentation of these initiatives is provided in Exhibit 5. The Unit currently has a total of 23 full-time employees. The Stations operate in at least one market<sup>2</sup> with a population that is greater than 250,000. Therefore, the Unit is required to perform four recruitment initiatives within a two-year period pursuant to 47 C.F.R. §§ 73.2080(c)(2) and (e)(3).
- e. **Discrimination Complaints.** There are no pending or resolved complaints alleging unlawful discrimination in the employment practices of the Unit during the current license term.

#### f. Management's EEO Responsibilities.

EEO compliance is an integral function of management at all levels within the Unit. The Market President requires department managers to attend weekly meetings, during which they discuss general employment issues and training, as well as methods for handling problems that might arise in these areas. The department managers also are taught to conduct interviews and performance reviews in a manner that is in line with the Unit's EEO policy. The Market President works with the department heads to ensure that decisions regarding hiring and promotion are carried out in a non-discriminatory fashion. All job openings must be filtered through the Business Manager, who is responsible for EEO compliance. No job can be filled by a department head without prior approval of the Market President, who signs off on EEO compliance. The management team is informed of EEO requirements by written guidelines forwarded by the International Bar Association, the National Association of Broadcasters, and the Unit's legal services. Though the department managers actively participate in the process, the Market President bears the ultimate responsibility for enforcement of the Unit's EEO policy.

<sup>&</sup>lt;sup>2</sup> The Stations operate in the Davenport-Moline-Rock Island, IA-IL Metro Area, which has a population of 379,690 people, and also in Bettendorf, IA (33,217 people), De Witt, IA (5,322 people), and Muscatine, IA (22,886 people).

EEO Staff May 2, 2016 Page 3

Townsquare Quad Cities makes a concerted effort to ensure that both employees and applicants are well-informed of the Unit's EEO policy. Upon commencement of employment, every employee receives a copy of the Townsquare Media Employee Policy Manual, which contains a description of the Unit's EEO policy. The EEO policy and other employment-related regulations are also posted in common areas of the Stations, and all of the Stations' websites post that Townsquare Media Quad Cities is an Equal Opportunity Employer. In addition, management periodically holds department head meetings to discuss EEO and other employment-related issues. Applicants are informed of the Unit's EEO policies through the interview process and by the application itself, which states the policy.

#### g. Analysis of EEO Program's Effectiveness.

The success of Townsquare Quad Cities' EEO recruiting program is vital to the success of the Unit, and management therefore devotes a significant amount of time and resources to evaluating the success of its outreach initiatives, and the program as a whole. The Market President and the heads of the various departments assess the success of each outreach initiative on a case-by-case basis. After each job fair, community event, or other outreach initiative, the participants in that event, together with management, analyze the relative success of the event, including number of attendees, interest levels, number and quality of applications received (if applicable), and the like. Likewise, management actively evaluates the sources and methods by which it advertises specific job vacancies in order to ensure that the Stations receive a wide variety of qualified applicants for all employment positions.

Management recognizes that a large part of the Unit's recruitment program involves its efforts to post all available positions with an extensive list of agencies and organizations in the community. The Unit periodically adds organizations to its recruitment source list as they come to its attention and checks on organizations to confirm their contact information. Thus, this process of constant self-evaluation allows the Unit to continue to utilize the most effective methods, while strategizing how to strengthen its other outreach efforts.

Management has determined that participation in local job fairs and career fairs, coupled with its vacancy-specific announcements and its internship program, allows station personnel to come into contact with, and select its employees from, a wide cross-section of members in the community. And it continually evaluates and modifies its program to ensure and optimize recruiting success. In addition, Townsquare Quad Cities draws upon the human resources department of its parent, Townsquare Media, to monitor and ensure its own EEO compliance.

#### h. Analysis of Pay, Benefits and Selection Techniques.

Townsquare Quad Cities understands the need to evaluate the effects of its employment process and decisions, and actively monitors employment outcomes to ensure their non-discriminatory effect. The Market President, assisted by the department heads, analyzes the effect of each employment decision on a case-by-case basis to ensure that it has a non-discriminatory effect.

EEO Staff May 2, 2016 Page 4

With regard to pay, the Market President prepares the payroll budget annually and awards merit-based pay increases to employees at this time. This payroll budget is also reviewed at the corporate level. The Market President looks to local industry standards to provide the benchmark for setting pay scales for all employees to avoid assigning pay rates in a discriminatory fashion. With respect to hiring, the Market President meets with department heads to ensure that each individual has the skills and the interest for the position and, with respect to promotion decisions, the impact that the employee has had on the Unit is discussed with the department heads. Each such decision is likewise evaluated for any potential discriminatory effect. Also, employees are subject to monthly and quarterly reviews, and on-air talent employees are reviewed through air checks. During these reviews, discussions are held regarding the employee's past performance and future goals. It is encouraged within the Unit to pursue promotions within in the Unit and career growth outside the Unit.

With regard to fairness and equal opportunity, the Market President in conjunction with the management team discuss during staff meetings and in one-on-one sessions ways to provide an environment of fairness and opportunities.

Townsquare Quad Cities' selection and promotions techniques have provided equal opportunity for all employees and applicants. The Market President has stressed to each department, the importance of maintaining a diverse balance of individuals on the team. Townsquare Quad Cities has succeeded in ensuring that applicants and employees are treated fairly in a non-discriminatory fashion, and that no discriminatory effect arises from its practices.

The Unit does not have any union agreements, is not a religious broadcaster, and is not subject to a time brokerage agreement.

I certify that the information and statements herein are true, complete, and correct to the best of my knowledge and belief, and are made in good faith. I acknowledge that the attached exhibits are considered material representations.

Please address any questions concerning this letter to Townsquare Quad Cities' counsel, Howard Liberman of Wilkinson Barker Knauer LLP, at (202) 383-3373.

Very Truly Yours,

Christopher Kitchen
Executive Vice President
General Counsel

#### Exhibit 1

EEO Public File Report for the 2013-2014 Reporting Period

#### Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2013 - September 30, 2014 (Amended April 28, 2016)

#### I. VACANCY LIST

Job Title	Recruitment Sources (RS) Used to Fill Vacancy (See Section II for Master Recruitment Source List)	RS Referring Hiree	
Market Manager	Corporate Hire	Corporate Hire	
Account Executive (or "Sales Account Executive")	3, 5, 6, 7, 8, 10, 11, 12, 13	8	
Account Executive (or "Sales Account Executive")	3, 5, 6, 7, 8, 10, 11, 12, 13	7	
Account Executive(or "Sales Account Executive")	3, 5, 6, 7, 8, 10, 11, 12, 13	5	
Operations Manager	11, 13, 14, 18	13	

# Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2013 – September 30, 2014 (Amended April 28, 2016)

#### II. MASTER RECRUITMENT SOURCE LIST

RS No.	RS Information	Source Entitled to Vacancy Notification? (Y/N)	No. of Interviewees Referred by RS during the Reporting Period
1	Scott Community College Placement Office Bettendorf, IA 52722 Contact: Allen Campbell 563-326-5219	N	0
2	Blackhawk College Placement Office Moline, IL 61265 www.collegecentral.com/bhc	N	0
3	Iowa Workforce Development www.iowajobs.org	N	0
4	Eastern Iowa Job Training Davenport, IA 52801 Contact: Allen Campbell 563-326-5219	Y	0
5	Augustana College Career Center 639 38th St. Rock Island, IL 61201 www.augustana.edu/careercenter	N	0
6	St. Ambrose University Placement Office 518 West Locust St. Davenport, IA 52803	N	0
7	Western Illinois University Regional Center Moline, IL 61265 Contact: Mark 309-298-1838	N	1
8	Station websites (all Unit stations)	N	5
9	Rock Island Argus Moline Dispatch www.QCOnline.com 309-764-4344	N	0
10	Quad Help Wanted www.quadhelpwanted.com	Y	4
11	On-air announcements	N	4

## Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2013 - September 30, 2014 (Amended April 28, 2016)

RS No.	RS Information	Source Entitled to Vacancy Notification? (Y/N)	No. of Interviewees Referred by RS during the Reporting Period
12	Craigslist, http://quadcities.craigslist.com	N	5
13	LinkedIn	N	2
14	Robert Half	N	3
15	Labor Ready 1414 Logan Ave Cheyenne, WY 82001	N	0
16	Kelly Services 2220 Dell Range Blvd. Suite 100 Cheyenne, WY 82001	N	0
17	Jobvite	N	7
18	JournalismJobs.com	N	1
	TOTAL INTERVIEWEES DURING TH	HE REPORTING PERIOD	32

#### Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2013 - September 30, 2014 (Amended April 28, 2016)

#### III. RECRUITMENT INITIATIVES

No.	Type of Recruitment Initiative	Brief Description of Activity
1	Participation in Job Fair	On November 15, 2013, the Station Employment Unit (SEU) participated in a CBA Broadcasters' Virtual Job Fair. One of the SEU Market Managers was in attendance to accept resumes and discuss career opportunities in the radio industry with potential applicants.

#### Exhibit 2

EEO Public File Report for the 2014-2015 Reporting Period

## Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2014 - September 30, 2015 (Amended April 28, 2016)

#### I. VACANCY LIST

Job Title	Recruitment Sources (RS) Used to Fill Vacancy (See Section II for Master Recruitment Source List)	RS Referring Hiree
Digital Managing Editor	16, 18	18
Market Manager	Exigent Circumstances	Exigent Circumstances
On-Air Host	5, 8, 17, 18	17
Account Executive (or "Media and Digital Sales Executive")	3, 9, 18	14
Account Executive (or "Media and Digital Sales Executive")	2, 9, 18	18

# Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2014 – September 30, 2015 (Amended April 28, 2016)

#### II. MASTER RECRUITMENT SOURCE LIST

RS No.	RS Information	Source Entitled to Vacancy Notification? (Y/N)	No. of Interviewees Referred by RS during the Reporting Period
1	Augustana College 639 38th St. Rock Island, IL 61201 www.augustana.edu	N	0
2	Blackhawk College 301 Ave. of the Cities East Moline, IL 61244 309-796-8200 www.collegecentral.com/bhc	N	0
3	Iowa Workforce Development Center www.iowajobs.org	N	0
4	Eastern Iowa Job Training Davenport, IA 52801 Contact: Allen Campbell 563-326-5219	Y	0
5	Specs Howard School of Media Arts 19900 W. Nine Mile Rd Southfield, MI www.specshoward.edu	N	0
6	Western Illinois University 3300 River Dr. Moline, IL 61265 Contact: Mark 309-298-1838	N	0
7	Hamilton Technical College 1011 E. 53rd St. Davenport, IA 52807	N	0
8	St. Ambrose University Career Services 518 West Locust St. Davenport, IA 52803 http://www.sau.edu	N	0

#### Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2014 - September 30, 2015 (Amended April 28, 2016)

RS No.	RS Information	Source Entitled to Vacancy Notification? (Y/N)	No. of Interviewees Referred by RS during the Reporting Period
9	University of Iowa Iowa City, IA 522432 www.hireahawk.com	N	0
10	University of Northern Iowa Career Services Cedar Falls, IA 50614 Careercat@uni.com	N	0
11	Townsquare Career Fairs	N	0
12	Rock Island Argus-Moline Dispatch 309-764-4344 http://www.qconline.com/jobs	N	0
13	Word of Mouth Referral	N	3
14	Walk In / Self-Referral	N	0
15	Quad Cities Times Davenport, IA 52801 http://qctimes.com/jobs	N	0
16	Quad Help Wanted www.quadhelpwanted.com	Y	0
17	All Access Radio Jobs www.allaccess.com	N	6
18	Jobvite	N	7
T	OTAL INTERVIEWEES DURING TH	IE DEDODTING PERIOD	16

#### Townsquare Media of Quad Cities License, LLC KBOB(AM), KJOC(FM), KQCS(FM), KBEA-FM and WXLP(FM) EEO PUBLIC FILE REPORT

October 1, 2014 - September 30, 2015 (Amended April 28, 2016)

#### III. RECRUITMENT INITIATIVES

No.	Type of Recruitment Initiative	Brief Description of Activity
1	Establishment of Internship Program	The Station Employment Unit (SEU) has established an internship program to help students acquire skills needed for employment in the broadcast industry. During the reporting period, the SEU hosted three students from St. Ambrose University and William Penn University. The students primarily worked in the On-Air, Live Events, Digital, and Production departments. The interns assisted with event planning and live station events, web blogging and database entry exercises, studied and practiced on-air and production studio board operation and voice tracking. The interns worked with Brand Managers, the Live Events Managers, and the Digital Managing Editor.
2	Establishment of Training Programs for Station Personnel	During the reporting period, the SEU sales and programming management teams conducted weekly training sessions. All radio personnel were required to attend. Training covered topics such as cold calling, proposal writing, creative writing, and use of company resources to enhance job performance. As part of this program, personnel also attended weekly one-on-one meetings with their managers to discuss personal performance and strategies.
3	Participation in Job Fair	On September 24, 2015, the SEU participated in the University of Iowa Career Fair. The SEU Business Manager was in attendance to accept resumes and answer questions regarding employment opportunities.

#### Exhibit 3

#### Date of Each Full-Time Hire

#### 2013-2014 Reporting Period

Market Manager: March 31, 2014

Account Executive (or "Sales Account Executive"): May 5, 2014 Account Executive (or "Sales Account Executive"): June 2, 2014 Account Executive (or "Sales Account Executive"): June 17, 2014

Operations Manager: July 1, 2014

#### 2014-2015 Reporting Period

Digital Managing Editor: December 8, 2014

Market Manager: March 17, 2015 On-Air Host: April 15, 2015

Account Executive (or "Media and Digital Sales Executive"): May 11, 2015 Account Executive (or "Media and Digital Sales Executive"): July 1, 2015

#### Exhibit 4

Documentation of Recruitment for Vacancies



## SALES ACCOUNT EXECUTIVE Townsquare Media Quad Cities, IL

EXPERIENCE/SKILLS: As part of an on-going recruitment campaign for our radio and digital advertising sales team, we are looking for an Account Executive who has the ability and desire to make a lot of calls to businesses, create relationships with current and potential clients, and create great on-going advertising campaigns. Candidates must demonstrate dependability, passion, strong communication and problem-solving skills. Business acumen, open-mindedness and a sense of what it takes to win are essential. Previous broadcast/digital sales experience a plus.

JOB SUMMARY: A Townsquare Media Account Executive is the primary contact to existing and prospective customers. You will develop business relationships, sell radio advertising, our digital portfolio of products, event sponsorships and sales promotion packages by performing the following duties:

- Promote and sell radio advertising, digital products, events and promotion programs to new and existing clients.
- Develop additional accounts by consistently cold calling and creating relationships. New client acquisition is an important aspect of this position.
- Outside sales -- a good portion of your time is on the streets, meeting with clients and developing sales opportunities.
- Preparing advertising schedules, promotional plans, sales literature, proposals and sales contracts.
- Accurately project revenues, meet and exceed monthly budgets for all product lines and achieve annual goals.
- Enter and maintain client information into the CRM system for accurate client management.
- Follow directives set by your sales manager, who is there to help you succeed.
- Investigate and resolve client issues.
- Other duties as assigned.

#### **About Us**

Townsquare Media Group is a diversified media, entertainment and digital marketing services company that owns and operates radio, digital and live event properties. The Company specializes in creating and distributing original entertainment, music and lifestyle content. Its assets include 312 radio stations and over 325 local companion websites in 66 small to mid-sized markets, making it the third largest owner of radio stations, a national portfolio of music and entertainment digital properties reaching over 50 million US unique visitors monthly, including Taste of Country, Diffuser.fm, Ultimate Classic Rock, Loudwire, The FW, GuySpeed, ScreenCrush and PopCrush, approximately 500 live music and non-music events annually, and Seize the Deal, an E-commerce business.

TOWNSQUARE MEDIA BROADCASTING, LLC MAINTAINS A DRUG-FREE WORKPLACE AND IS AN EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER. APPLICANTS MUST BE ELIGIBLE TO WORK IN THE U.S.



Digital Managing Editor
Townsquare Media Quad Cities, IL

Townsquare Media is looking to hire a Digital Managing Editor to oversee the editorial operations of the company's local websites in Quad Cities, IL including the creation of digital content that is vital for the local community, and the growth of the audience to that content.

Candidates must have at least 5 years of online editorial experience, and the ability to nurture a strong editorial voice. Exceptional writing and editing skills are a must. The person filling this role should understand what makes content on the web sticky, conversation-starting and good for SEO.

The job also requires the ability to focus under fast-paced pressure, and the capacity for managing multiple tasks at once. Great communication skills, attention to detail, and a sense of humor are all a must. Experience working with WordPress, HTML, Photoshop and video and familiarity with AP style are all a plus as well.

Key responsibilities include:

- Partner with teams of on-air talent to create compelling content for the community, including text, photo, video & interactive across the site, mobile and social media.
- Develop content based on audience demand & search data
- Top edit several posts and features a day
- Manage the calendar of content for the site
- Distribute the content across the web and grow the audience
- Monitor and analyze web statistics with the goal of improving performance



- Utilize best practices for Search Engine Optimization and Social Media to drive audience.
- Strategize ways to increase site audience & engagement
- Grow an Active Database for email, mobile and social media
- Ensure on-air promotions, contests, events, and activities are always synced with a web component.

Please include resume, cover letter and links to writing / editing clips with your application.

#### **About Us**

Townsquare Media Group is a diversified media, entertainment and digital marketing services company that owns and operates radio, digital and live event properties. The Company specializes in creating and distributing original entertainment, music and lifestyle content. Its assets include 312 radio stations and over 325 local companion websites in 66 small to mid-sized markets, making it the third largest owner of radio stations, a national portfolio of music and entertainment digital properties reaching over 50 million US unique visitors monthly, including Taste of Country, Diffuser.fm, Ultimate Classic Rock, Loudwire, The FW, GuySpeed, ScreenCrush and PopCrush, approximately 500 live music and non-music events annually, and Seize the Deal, an E-commerce business.

TOWNSQUARE MEDIA BROADCASTING, LLC MAINTAINS A DRUG-FREE WORKPLACE AND IS AN EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER. APPLICANTS MUST BE ELIGIBLE TO WORK IN THE U.S.

From: @townsquaremedia.com]

Sent: Tuesday, March 17, 2015 1:18 PM

To: ;@specshoward.edu

Subject: Seeking CHR PD/mornings host

Hi!

Hope you're doing well.

I have an opening at KBEA (B100) in Davenport for a Brand Manager/morning show co-host.

B100 is a mainstream CHR with a local female host Olivia Cronin in mornings, and local voice trackers in middays, PM Drive.

We're seeking an experienced programmer, familiar with music scheduling, digital integration, and live events execution/participation.

If you know of any people who may be good candidates, please feel free to have them contact me directly with their materials.

Thanks, and Happy St. Patrick's Day!

Regional Operations Manager Townsquare Media Quad Cities/WXLP-KBEA-KQCS-KBOB-KJOC Cedar Rapids/KHAK-KRQN-KDAT-KRNA @townsquaremedia.com

<image001.png>

Townsquare Media Quad Cities (Davenport, IA /Moline, IL) has a Full Time position for an Afternoon on-air Personality for B100, the Quad Cities Number One Hit Music Station.

Individual will work hosting on air broadcasts weekdays 2pm-7pm. The successful candidate will create produced commercial and promotional announcements, voicetrack various broadcast shifts, host broadcast remotes and appearances, coordinate projects with programming and sales teams. Successful candidate will write and produce daily blogs, weekly videos and will maintain an updated blogging/digital schedule on station website, and also act as a liaison between the digital and programming departments. In addition, this person will assist Brand Manager and Operations Manager at times by attending meetings and training exercises at various times. Additional duties may include assisting operations with scheduling, organizing and maintaining public affairs files, creating and running promotional contests, providing ideas on a variety of promotional and marketing projects.

#### **Experience Required:**

- High School Diploma required, some college or post-high school training preferred.
   Minimum 2 years of related work experience, with strong organizational, good people & communication skills
- Ability to work well with limited direct supervision, reliable and punctual, with dependable transportation
- Experience and knowledge of OPX or other Broadcast Operating systems, Adobe Audition, MS Office, basic radio broadcast equipment
- Digital experience (Word Press, Website Database management, Social Media skills)

Townsquare Media is an equal opportunity employer and will not tolerate discrimination in employment on the basis of race, color, age, sex, sexual orientation, gender identity or expression, religion, disability, ethnicity, national origin, marital status, protected veteran status, genetic information, or any other legally protected classification or status.

To apply: Please send resume, materials and mp3 audio samples (no larger than 10MB) to @townsquaremedia.com



## Townsquare Media Group IA, United States (Quad Cities)

Townsquare Media Quad Cities includes well-known brands like, 97X - Quad Cities Classic Rock, B100, The Hawk - New Country 104.9, ESPN 93.5 and 1170 KBOB.

#### Media and Digital Sales Executive

Are you Commission Driven? Have a sense of what it takes to win? If you want to grow professionally, can move at the speed of light and still have fun - Well then we want to talk to you.

Townsquare Media Quad Cities is looking for a dynamic sales executive to join our media and digital advertising team. You will be selling local advertising for our innovative stations.

#### Responsibilities

- Prospect for qualified local and regional businesses; conduct thorough Customer Needs Analysis (C N A); present and close appropriate marketing solution programs. These programs may include any of Townsquare Media's many assets for clients: Broadcast and Online radio, digital products such as display, streaming, loyalty programs, e-commerce, audience extension and digital marketing services.
- Leverage our live event platform through sponsorship and sales programs to new and existing clients.
- Create new relationships with local and regional businesses in our area.
- Work with local and corporate marketing teams to develop campaign support materials.
- Responsible to accurately project revenues, meet and exceed monthly budgets for all product lines and overachieve annual budgets.
- Enter new customer data and other sales contract details for station clients.
- Follow accountabilities set forth by your Sales Manager to help guide you to success achieving monthly sales quotas consistently.
- Provide insight and value to executive management to shape the future of our organization.

#### Qualifications

- Goal oriented, a strong work ethic and a strong desire to learn.
- Previous sales experience. A history of success with customers and a proven ability to develop and grow revenue.
- Knowledge and experience with digital media.
- The successful candidate will be smart, curious, tenacious, entrepreneurial, independent, passionate, and enthusiastic, and work with urgency to meet deadlines.
- Accomplished at prospecting and qualifying.
- Ability to engage clients quickly and develop rapport, with excellent communication and problemsolving skills.
- Associates/Bachelor's business/marketing-related degree or equivalent experience.

#### **Benefits**

- Highly Competitive Base Salary plus Uncapped Commission
- Weekly, Monthly, and Quarterly contests
- 3 weeks of Vacation Time
- Company provided Laptop
- Medical, Dental, and Vision Insurance



- 401(k) Retirement Plan
- High Energy Work Environment
- Opportunity for Upward Mobility
- The growth opportunity is great. TSM is a fast growing public company offering unlimited earning potential to our managers and salespeople.

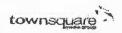
#### **About Us**

Townsquare Media Group is a diversified media, entertainment and digital marketing services company that owns and operates radio, digital and live event properties. The Company specializes in creating and distributing original entertainment, music and lifestyle content. Its assets include 312 radio stations and over 325 local companion websites in 66 small to mid-sized markets, making it the third largest owner of radio stations, a national portfolio of music and entertainment digital properties reaching over 50 million US unique visitors monthly, including Taste of Country, Diffuser.fm, Ultimate Classic Rock, Loudwire, The FW, GuySpeed, ScreenCrush and PopCrush, approximately 500 live music and non-music events annually, and Seize the Deal, an E-commerce business.

TOWNSQUARE MEDIA BROADCASTING, LLC MAINTAINS A DRUG-FREE WORKPLACE AND IS AN EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER. APPLICANTS MUST BE ELIGIBLE TO WORK IN THE U.S.

#### Exhibit 5

Documentation of Recruitment Initiatives



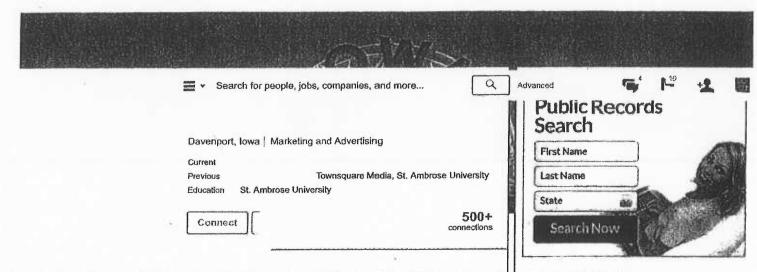
### TOWNSQUARE MEDIA AND ALL AFFILIATES EMPLOYMENT APPLICATION

The Company is an equal employment opportunity employer. This application will not be used for limiting or excluding any applicant from consideration for employment on a basis prohibited by local, state, or federal law.

Name		_	SSN		_Date	5/11/15
Address	5			City	DAY	vennort
State, Zip	LOWIN 528	24 Phone		Date Available		
Position Desi	red (1) Inde	rn	(4)			
		X 1 1 1				
How did you f	near about this position?	> /VIAILC- IN	1			
Xyes	no Did you comple Name of School	ete high school?	gh School	k		
× yes _	no Did you comple Name of Colleg Degree	e/University \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		lowersity		
yes		ecial licensing or certific				
yes	_no Is there any reas	son why you could not p	erform any of the jol	duties?		
X yes	_no Could you work	in a non-smoking enviro	nment?			
yes <u>&gt;</u>	no Have you ever b	een disciplined or fired f	rom a job?			
yesX	no Have you ever be	een employed by our co	mpany or predeces:	sor? If so, please pro	ovide dates an	d position:
yesX	ability to work for	o any type of agreement our Company (e.g., not plain and provide a copy	n-compete, confider	itiality, non-disclosure		restrict your
×yes	_no Do you have a va	llid driver's license and s	state minimum requi	red auto insurance?		
X yes	_no Can you travel loo	cally if required?				
yesX	_no Are you related to	any current employee o	of Townsquare Med	ia? If so, please exp	lain relationsh	ip:
X yes	_no Can you work wee	ekends and evenings?				
yesX_	_по Were/are you in th	ne Armed Forces?				
		undergo a pre-employmove questions does not			ı employmen	0
	e attach your resume d	or fill in information below erience. Include any co		volunteer work experi	iences.	
ormer Employe	r					
Company: _				Employed from 12		
ddress:	ms.		Oska	State	JOINE ZI	52577
ast position title:						
otal Annual Com		_ starting <u> </u>		ending <u>9.63</u>		
eason for Bath	12013 Summer		Hours wo	rked each week:	30	
nmediate Superv	isor:	F	hone #:			

E					
	ormer Employer				
C	ompany:		Em	ployed from 4/1/14 to_	8/12/1
	ldress:		city Davenc	end State In Zip	508NU
La	st position title: Duvery	Driver			LORD T
To	tal Annual Compensation:	starting 8.00	endi	ng 8 00	
Re	ason for leaving:			each week: 27	
łmr	mediate Supervisor:	72	Phone #:		
Dut	ties, responsibilities, and number y	ou supervised:	Dolineral Do	- distinction Const	. C.
My	initials IS indicate my wi	llingness for you to talk	vith this prior employer	17231016165 316141	EY THO
List	any additional skills:				
	puter skills, software, second lang				
COII					
	Indesign Inlord	Excel Inland	n(£35		
\PPI	LICANTS AGREEMENT				
	The state of the s				
unae	erstand and agree that:				
		r feave out any fact in my ap	olication, I may be refused o	mplovment ar if smploved I max	the terminated
)	If I misrepresent or deliberately			employment or, if employed, I may	
)	If I misrepresent or deliberately I understand that my employme	ent is contingent upon a fav	rable background check. If	employment or, if employed, I may the background check has not fu d to the position for which I was h	11
)	If I misrepresent or deliberately I understand that my employment completed prior to my first day deemed consistent with busine	ent is contingent upon a fav of employment and it come as necessity, I understand t	rable background check. If back unfavorable as relate at I may be terminated.	the background check has not full to the position for which I was h	lly ired and as is
)	If I misrepresent or deliberately I understand that my employm- completed prior to my first day deemed consistent with busine The Company may verify all the	ent is contingent upon a fav of employment and it come as necessity, I understand to tinformation provided by m	rable background check. It back unfavorable as relate at I may be terminated.	the bealman and about her and for	lly ired and as is
)	If I misrepresent or deliberately I understand that my employment completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entitions.	ent is contingent upon a fav of employment and it come as necessity. I understand to information provided by m as supplying or collecting s	rable background check. It back unfavorable as relate at I may be terminated. , including but not limited to ch information.	the background check has not full to the position for which I was him ye ducation and prior employment.	ily ired and as is ent. I release
)	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine The Company may verify all the from liability all persons or entit	ent is contingent upon a fav of employment and it comes a necessity, I understand to information provided by m es supplying or collecting s	rable background check. It back unfavorable as relate at I may be terminated. , including but not limited to ch information.	the background check has not full to the position for which I was him ye ducation and prior employment.	ily ired and as is ent. I release
) )	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine The Company may verify all the from liability all persons or entit  If I am employed by the Compa without prior notice by either me	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by meas supplying or collecting any, my employment is not for the Company.	rable background check. It back unfavorable as relate at I may be terminated. including but not limited to ch information.	the background check has not fur d to the position for which I was h my education and prior employm and can be terminated at any time	ity ired and as is ent. I release e either with or
)	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entity.  If I am employed by the Compa without prior notice by either me.  If I am offered a job with the County in the companion of the com	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by meas supplying or collecting any, my employment is not for the Company.	rable background check. It back unfavorable as relate at I may be terminated. including but not limited to ch information.	the background check has not fur d to the position for which I was h my education and prior employm and can be terminated at any time	ity ired and as is ent. I release e either with or
() ()	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine The Company may verify all the from liability all persons or entit	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by meas supplying or collecting any, my employment is not for the Company.	rable background check. It back unfavorable as relate at I may be terminated. including but not limited to ch information.	the background check has not fur d to the position for which I was h my education and prior employm and can be terminated at any time	ity ired and as is ent. I release e either with or
) )	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entity  If I am employed by the Compa without prior notice by either me.  If I am offered a job with the Concondition of my employment.	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting sort, my employment is not favor the Company.  Inpany, I understand that I represent the contract of the company.	rable background check. It back unfavorable as relate at I may be terminated.  including but not limited to ch information.  any specific period of time ay be required to sign a not as the check.	the background check has not full to the position for which I was he my education and prior employmand can be terminated at any time-disclosure and/or non-compete	ity ired and as is ent. I release e either with or agreement as a
) )	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entity.  If I am employed by the Compa without prior notice by either me.  If I am offered a job with the County in the companion of the com	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting sort, my employment is not favor the Company.  Inpany, I understand that I represent the contract of the company.	rable background check. It back unfavorable as relate at I may be terminated.  including but not limited to ch information.  any specific period of time ay be required to sign a not as the check.	the background check has not full to the position for which I was he my education and prior employmand can be terminated at any time-disclosure and/or non-compete	ity ired and as is ent. I release e either with or agreement as a
) )	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entity  If I am employed by the Compa without prior notice by either me.  If I am offered a job with the Concondition of my employment.	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting any, my employment is not for the Company.  Inpany, I understand that I represent the company of the company of the company of the company.	rable background check. If back unfavorable as relate at I may be terminated.  including but not limited to ch information.  any specific period of time ay be required to sign a not sted to work overtime, a rotated to work overtime, a rotated.	the background check has not full to the position for which I was he my education and prior employmand can be terminated at any time-disclosure and/or non-compete	ity ired and as is ent. I release e either with or agreement as a
)	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine The Company may verify all the from liability all persons or entit  If I am employed by the Compa without prior notice by either me  If I am offered a job with the Cor condition of my employment.  Due to the nature of the Compar includes Saturdays, Sundays an	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting say, my employment is not for or the Company.  Inpany, I understand that I ray's business I may be expeddor holidays.  The United States will be reported by the Company.	rable background check. It back unfavorable as relate at I may be terminated.  including but not limited to ch information.  rany specific period of time ay be required to sign a not sted to work overtime, a rotal uired upon hire.	the background check has not full to the position for which I was he my education and prior employmand can be terminated at any time and can be terminated at any time adjactosure and/or non-compete ating work schedule, or a work schedule.	ity ired and as is sent. I release se either with or agreement as a nedule that
)	I understand that my employme completed prior to my first day deemed consistent with busine. The Company may verify all the from liability all persons or entitional limits of the Company without prior notice by either me if I am employed by the Company without prior notice by either me if I am offered a job with the Concondition of my employment.  Due to the nature of the Companiculudes Saturdays, Sundays and Proof of the legal right to work in if I am applying for a position who with my Driver's License number proof of auto insurance to the Company of the Company of the Insurance to the I	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting any, my employment is not for the Company.  In a new company in the company in the company is business I may be expeditor holidays.  The United States will be referred the need to use a compand I authorize the Company in pany.	rable background check. It back unfavorable as relate at I may be terminated.  including but not limited to ch information.  rany specific period of time ay be required to sign a not sted to work overtime, a rotal uired upon hire.  ny vehicle or use my own vy to obtain my motor vehicle	the background check has not further to the position for which I was heard to the position for which I was heard and can be terminated at any time and can be terminated at any time.	ity ired and as is ent. I release e either with or agreement as a nedule that ide you submit my
)	If I misrepresent or deliberately I understand that my employme completed prior to my first day deemed consistent with busine.  The Company may verify all the from liability all persons or entition liability all persons or entition liability all persons or entition of liability all persons or entition of liability all persons or entition lift I am employed by the Companithout prior notice by either met if I am offered a job with the Concondition of my employment.  Due to the nature of the Companincludes Saturdays, Sundays and Proof of the legal right to work in lift I am applying for a position who with my Driver's License number.	ent is contingent upon a favor of employment and it comes a necessity. I understand to information provided by mes supplying or collecting any, my employment is not for the Company.  In a new company in the company in the company is business I may be expeditor holidays.  The United States will be referred the need to use a compand I authorize the Company in pany.	rable background check. It back unfavorable as relate at I may be terminated.  including but not limited to ch information.  rany specific period of time ay be required to sign a not sted to work overtime, a rotal uired upon hire.  ny vehicle or use my own vy to obtain my motor vehicle	the background check has not further to the position for which I was heard to the position for which I was heard and can be terminated at any time and can be terminated at any time.	ity ired and as is ent. I release e either with or agreement as a nedule that ide you submit my

Want to Write Creatively? - Online Creative Writing Degree made for Working Professionals. Free Info | Read More »



Background



#### Summary

I am a graduate of St. Ambrose University, Class of 2015. I received a Bachelor's Degree in Marketing and Management and minored in Organizational Leadership. I have a wide range of experience in the area of Business, Event Planning, Public Relations, Production & Promotions, and Marketing. I am now a



#### Experience

#### **Digital Marketing Manager**

May 2015 - Present (1 year) | Walcott, iA

- Manage all social media accounts for
- Respond in real-time to customers checking in at the as provide accurate insight on the company to questioning customers.
- Provide thorough and effective content to websites and Facebook to best engage customers and followers.
- Respond in a timely and respectful manner to all social media ratings and reviews both positive and negative.
- Help to grow our brand through a strategic and constant presence on Facebook, Instagram, TripAdvisor, and Twitter, Travel lowa, YouTube, and more.
- Drive digital initiatives on a number of fronts including, but not limited to, strategic planning, project management, content optimization, creative design oversight, and performance metrics, reporting and analysis.
- Manage online brand and product campaigns to raise brand awareness.
- · Devise strategies to drive online traffic to the company website.
- Develop and manage digital marketing campaigns
- · Co-manage the redesign of the 3 company websites.
- During our pst live and engaging updates regarding events going on and locations prior to and during the o-day event.
- Review new technologies and keep the company at the forefront of developments in digital marketing.
- Maintain working knowledge of latest digital trends, best practices and brand engagement strategies.
- · Responsible for advancing reputation of

through digital development,

People Also Viewed

How You're Conn

execution and alignment of the key corporate initiatives.

at - You're invited to lowa...

CAT Scale | Network Of Certified Truck Scale...

#### Waitress

June 2015 - Present (11 months) | Walcott, IA

Just decided to take on a second job to fill some time! Little did I know this was going to be a great way to get some Market Research on the demographic I'm marketing to! Couldn't have planned it better if I tried.

#### **Brand Ambassador**

September 2015 - October 2015 (2 months) | Quad City Area

#### Intern

Townsquare Media January 2015 - May 2015 (5 months)

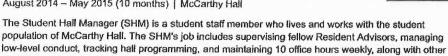


#### Student Hall Manager

St. Ambrose University

responsibilities.

August 2014 - May 2015 (10 months) | McCarthy Hall



Departmental responsibilities include assisting with recruitment and selection of residents for the spiritual and international communities, as well as co-chairing the Resident Advisor Council, co-advising the McCarthy Hall Council, and assisting with the planning of Residence Life training.

#### Ads You May Be Interested In

#### TV Channel-In-a-Box TelVue HyperCaster for IP Broadcast in SD/HD/4K. Future-proof. Affordable.



Master's in Leadership Have Management Experience? Use it to earn your degree faster at WGU.



Car Loans for Bad Credit Our financing helps Wisconsin professionals rebuild their credit.

## **JOB & INTERNSHIP FAIR**

# FAIR GUIDE

#### Day of the Fair:

- Download or access the "U of Iowa Career Fair Plus" app save organizations to your "favorites"!
- Write down questions to ask representatives from your targeted organizations.
- Stop by the Student Hospitality Hub to print extra copies of your resume or practice your elevator speech.
- · Bring your Student ID for check in.
- · Allow yourself time to visit with organizations, you may need a break to refresh and then return to the fair!
- Use the Career Fair app or map to identify locations of your targeted organizations.

#### Speaking with Employers at the Fair

- Visit your targeted companies/organizations first. Gather business cards and materials from each employer you visit.
- Tell the representatives about yourself, speak about your skills and how they fit with the organization.
- · Ask the representative your prepared questions.
- · Leave your resume if paper copies are accepted. They may ask you to apply online/hireahawk.com
- Visit with additional employers as time permits. Take the opportunity to learn about the variety of opportunities that exist.

#### **After the Fair**

- Write thank you notes/emails to each representative you spoke with.
- · Continue your research of organizations.
- Attend career seminars or meet with Career Advisors at the Pomerantz Career Center.

RETURNING THIS YEAR

JOBS - INTERNSHIPS - TOURS - GRAD SCHOOLS



#HIREHAWKS



## MAIN LOUNGE ORGANIZATIONS

	ORGANIZATION	TABLE
ΘA	Ace Hardware Corporation	64
OA	ACT	65/66
<b>GA</b>	Aerotek	67
GA	Affiliates Management Company	72
GA	Aldi, Inc. (Black & Gold Partner)	110
0	ASC Communications, Inc.	73
A	Berkley Technology Services	74
OA	C.H. Robinson (Black & Gold Partner)	68/69
OA	Cambridge Investment Research, Inc.	75
OA	Caterpillar Inc.	76
<b>QA</b>	CEB	100
OA	Cerner Corporation	77
OAM	ChildServe	78
OA	CNA Insurance	85
GA	ConAgra Foods, Inc.	86
GA	Cottingham & Butler	87
0	Country Financial	88
OA	Coyote Logistics (Black & Gold Partner)	83/84
0	CRST International, Inc.	89
OA	Cuna Mutual Group	90
<b>QA</b>	EMC Insurance Companies	91
A	Emerson Process Managment/Fisher	92
OA	Enterprise Rent-A-Car (Black & Gold Partner)	111
OA	Epic	93
<b>QA</b>	Ethos Group	94
OA	Fastenal Company	95
ØA	Federal Home Loan Bank of Des Moines	99
ØA	GEICO	101
•	GoDaddy.com	102
GA	Goodwill of the Heartland	119
ØA	Great America Financial Services	103
0	Greater Dubugue Development Corporation	105
ΘA	Grinnell Mutual Reinsurance Company	106
0	Hawkeye Brokerage Center	107
ØA	Hawthorne Direct	104
OA	HNI Corporation (Black & Gold Partner)	70/71
OA	Hy-Vee, Inc.	108
OA	IBM	113
9	Insight Global, Inc.	114
OA	lowa 80 Group	115
A	John Deere	116
OA.	Kohl's	117
OA OA	Kum & Go	118
0	LightEdge Solutions	120
ΘA	Marco, Inc.	121
0	MassMutual Iowa	122
0	MB Financial Bank	123
		123
OA.	McGladrey McGraw-Hill Education	125
OA O		126
0	Mediacom	120
0	Medirevy	
OA	Medix	128

	ORGANIZATION	TABLE
0	Momentum Staffing Group	130
OA	Motorola Solutions	131
OA	Musco Sports Lighting, LLC	132
GA	Mutual of Omaha Financial Advisors - Iowa City, IA	133
0	Nationwide	135
<b>O</b> A	New York Life Insurance Company	137
<b>GA</b>	Northern Trust	141
OA	Northwestern Mutual - Chicago	79
OA	Northwestern Mutual - Des Moines	80
OA	Northwestern Mutual - The Zach Group (Black & Gold)	
0	NxtTeam	134
0	OmniVista Solutions, Inc.	136
<b>G</b> A	Otis Elevator Company	140
OA	Pearson (Black & Gold Partner)	109
GA	Pella Corporation	142
OA	PepsiCo	144/145
<b>GA</b>	Principal Financial Group	146/147
0	Prudential	143
0	Robert Half	148
GA	Rockwell Automation	149
A	Rockwell Collins	150
GA	Ruffalo Noel Levitz (Black & Gold Partner)	112
G	Rush University Medical Center	151
OA	Sam's Club	155
GA	Schneider (Black & Gold Partner)	150
GA	Scientific Games	153
<b>GA</b>	Securian	152
0	Sedgwick	154
<b>O</b> A	Sherwin-Williams Company	156
OA	State Farm Insurance (Black & Gold Partner)	139
AV	Summer of the Arts	157
OA	Target Corporation	166
OA	Target Stores (Black & Gold Partner)	167
0	TaxACT	158
0	Teach for America	159
•	Team Staffing Solutions, Inc.	160
ΘA	TEKsystems	96
•	Textura Corporation	161
0	The LaSalle Network	162
0	Thrivent Financial	163
<b>GA</b>	Townsquare Media	164
OA	Transamerica	97/98
GA	TrueNorth Companies	165
AO	Uline	168
<b>GA</b>	Union Pacific Railroad	169
GA	UnitedHealth Group	170
OA	US Army Healthcare	171
<b>GA</b>	Vermeer Manufacturing Company	172
GA	Werner Enterprises	173
A	West Liberty Foods, LLC	129